

Mpumalanga Provincial Treasury

To be appropriated by Vote in 2017/18	R 289 945 000
Direct Charge	R 0
Responsible MEC	MEC of Finance, Economic Development and Tourism
Administering Department	Mpumalanga Provincial Treasury
Accounting Officer	Head: Provincial Treasury

1. Overview

Vision

A dynamic Provincial Treasury leading in service excellence.

Mission

The equitable allocation and optimal utilization of provincial resources to ensure a quality and better life for all through:

- Quality financial advice and support to departments, public entities and municipalities.
- Efficient financial management and fiscal discipline.
- Effective monitoring of resource utilization.

Strategic Objectives

- Administrative support services
- Maintain fiscal discipline in the Province
- Assets and liabilities support
- Efficient and effective financial and corporate governance.

Core functions and responsibilities

Administration is responsible for political, financial and administrative management of the Provincial Treasury. The Programme provides prompt, continuous, effective and efficient administrative support to all line functions in the Provincial Treasury.

Sustainable Resources Management exists to promote optimal and effective provincial resource allocation and utilization, efficient provincial budget management, accurate financial reporting on provincial revenue generation and maximization, promote efficient planning, implementation and management of infrastructure by provincial Departments and Municipalities, and provide technical support to delegated Municipalities on the implementation of the Municipal Finance Management Act, No. 56 of 2003 (MFMA).

Assets and Liabilities Management is responsible for the monitoring and support on Assets, Liabilities, Provincial Supply Chain management, Public Private Partnerships, Transversal Systems as well as the provisioning of Information Technology Services to Departments, Public Entities and Municipalities in Mpumalanga Province.

Financial Governance serves to facilitate, monitor, support and provide professional advice to ensure good governance in the Province.

Overview of the main services that the department intends to deliver

The Provincial Treasury's approach to the 2017/18 budget allocation process for all the Departments is to maintain an appropriate balance between revenue and expenditure. The allocations have to reflect the priorities in terms of the Mpumalanga Provincial Government in line with the National Development Plan 2030 and ensure efficient quality services. Provincial Treasury supports all government priorities as it monitors Provincial Departments, Public Entities and Municipalities on utilisation of all resources allocated to them. The Provincial Treasury continues to support municipalities to improve financial viability and strengthen financial governance issues within the context of Object 6 of the Integrated Municipal Support Programme.

Legislative mandate

The Provincial Treasury derives its mandate from the following legislations:

- The Constitution of the Republic of South Africa Act, 1996
- Public Finance Management Act, 1999 (Act 1 of 1999) (PFMA)
- Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA)
- Annual Division of Revenue Act
- Intergovernmental Fiscal Relations Act, 1997 (Act of 1997)
- Mpumalanga Finance Matters Act, 2006
- State Information Technology Agency Act, 1998 (Act 8 of 1998)
- Protected Disclosures Act, 2000 (Act 26 of 2000)
- Prevention and Combating of Corrupt Activities Act, 2004 (Act 12 of 2004)
- Mpumalanga Gambling Act, 1995 (Act 5 of 1995)
- Occupational Health and Safety Act, 1993 (Act of 1993)
- Control of Access to Public and Vehicles Act, 1985 (Act 53 of 1985)
- Electronic Communications Security (Pty) Ltd Act, 2002 (Act 68 of 2002)
- National Archives of South Africa Act, 1996 (Act 43 of 1996)
- Minimum Information Security Standards

External activities and other events relevant to budget decisions

Not applicable

1.1 Aligning departmental budgets to achieve government's prescribed outcomes

The Provincial Treasury provides support in terms of Outcome 9 and 12 and is not a lead Department.

Outcome 9: Responsive, accountable, effective and efficient developmental local government system.

The National Development Plan envisages that by 2030 South Africa will be a state that is capable of playing a developmental and transformative role in such a way that benefits accrue across society with particular emphasis on the poor.

The NDP cautions that such a developmental state cannot materialise by decree, nor can it be legislated or waved into existence by declarations. It has to be consciously built and sustained. And this requires strong leadership.

Sub-Outcome 3: Sound financial and administrative management;

In support of this sub-outcome, the Provincial Treasury focuses on the building the capacity of the Budget and Treasury offices, review the financial sustainability of municipalities with no or extremely weak revenue base and develop proposals on what needs to be done.

The Provincial will enter into Service Level agreements with each municipality in order to clearly define the roles and responsibilities. The District wide engagements will be strengthened for accountability by Provincial Treasury, District and Local municipalities.

Outcome 12: An efficient, effective and development oriented public service.

The core objective is to put in place the mechanisms and structures that can support departments in developing their capacity and professional ethos while leaving departments with the ultimate authority for how their departments are run. As described in the NDP, there is unevenness in capacity that leads to uneven performance in the public service.

Sub - Outcome 4: Efficient and effective management and operations systems

A key intervention would be to work with service delivery departments to map business processes for services and to monitor and review operations. The focus will prioritise core services and transversal corporate functions including payment of suppliers within 30 days. Business processes mapped and or Standard operating procedures developed for prioritised departments, public entities and municipalities.

The Provincial Treasury will support promotion of greater and more consistent delegations in departments, public entities and support the implementation of guidelines and delegations. Such delegations will be accompanied by effective systems of support and oversight. This includes areas such as financial management, supply chain management (SCM) and operational delegations. In each case the Provincial Treasury will look at whether guidelines are needed or whether the existing policy framework is sufficient and the focus needs to shift to promoting more effective implementation by departments.

Sub – Outcome 5: Procurement systems that deliver value for money

The state's ability to purchase what it needs on time, at the right quality and for the right price is central to its ability to deliver on its priorities. The state needs procurement systems that are robust, transparent and sufficiently intelligent to allow for the different approaches that are suited to different forms of procurement, procurement systems that do not only focus on procedural compliance but also on delivering value for money. This requires strengthened supply chain management capacity and effective mechanisms for oversight and support.

- Differentiate between different forms of procurement to allow for strategic sourcing and different sourcing methodologies
- Capacity building and professionalising supply chain management
- Provide real-time operational support
- Ensure effective and transparent oversight
- Simplification of regulations and guidelines where necessary

2. Review of the current financial year (2016/17)

Provincial Treasury has an initial approved organogram with 433 posts. After the introduction of PERSAL clean up and the moratorium on the filling of posts, the Provincial Treasury has an approved establishment of 317 posts and 316 of these posts were filled, thus leaving the Provincial Treasury within the 10 percent benchmark as per requirements by the Department of Public Service and Administration. A Provincial moratorium on the filling of posts is being implemented since the 13 March 2015. Critical posts affected by the moratorium will be filled through the rationalization process.

The organisational structure of Provincial Treasury currently makes provision for four Programmes. Programme 1 is responsible for the political, financial and administrative management of the Provincial Treasury. The other three Programmes focus on treasury functions, which are sustainable resource management, assets and liabilities management as well as financial governance. The Provincial Treasury operates in both the PFMA and MFMA environments. The review of the organisational structure will result in Provincial Treasury gaining a fifth Programme that is especially dedicated to municipal support and ensure that Provincial Treasury is correctly positioned in order to provide maximum value to its clients.

The Provincial Treasury conducted staff verification in the following Provincial Departments: Human Settlements, Economic Development and Tourism, Provincial Treasury, Department of Community Safety, Security and Liaison and Health to clean up the PERSAL system and also to find possible ghost workers.

The sub-Programme: Economic Analysis under Sustainable Resource Management has been transferred to the Department of Economic Development and Tourism following a function shift. Furthermore, the sub-Programme Financial Assets under Assets and Liabilities Management has been shifted and combined with Provincial Administration Fiscal Discipline under Sustainable Resource Management in order to improve operational efficiencies, ensure that relevant functions are placed in one Programme. This is also in response to the Fit for Purpose exercise that the department is currently engaged in. Processes are underway to strengthen the Provincial Supply Chain unit given the new reforms that relate to the Centralised Supplier Database, establishment of a Help Desk for 30 day payments, amongst others. The Provincial Treasury will address the shortfall in human resources through the rationalisation process as the capacity will be identified with the Treasury and elsewhere in the Provincial Administration.

The functions of the Treasury Programmes are specialised and depend on skilled resources to ensure the delivery of services. The staff turnover experienced during this reporting period was a major challenge. Although the recruitment of personnel by other Departments and Provinces is not unique to Provincial Treasury, it has negative implications for the overall operations of Provincial Treasury. In order to address the challenges relating to the high staff turnover rate, Provincial Treasury will intensify its implementation of the retention strategy.

3. Outlook for the coming financial year (2017/18)

The Provincial Treasury **Administration Programme** remains consistent in its approach to improve the organisational environment through performance excellence and addressing challenges within. It continues to make concerted effort to ensure that the structure is appropriate for achieving the organisation's strategic objectives and those of government at large.

Key focus areas within the Programme include:

- Providing of policy and political directives to achieve provincial objectives;
- Translation of policies and priorities into strategies for effective service delivery;
- Executing credible budget process to ensure sound financial and supply chain management; and
- Providing of effective and efficient audit services.

Whilst the rationale is understood and supported however the reality is that the moratorium on the filling of vacant posts in the Mpumalanga Provincial Government has also had its toll on the Provincial Treasury. The planning of targets for the next year was done in line with the principle that more had to be done with fewer resources both financial and human resources.

The Sustainable Resource Management Programme aims to efficiently and effectively manage fiscal resources towards achieving inclusive growth and improving living standards. The challenge about allocations in the previous years is the late finalisation of the budget numbers and this affected review of the documents and thus compromising quality of budget documents for tabling. The Programme also reviews expenditure reports submitted by departments monthly and provides feedback in cases of gaps identified. Departments submit these reports without proper narratives on deviations from set projections and thus compromise the Provincial Treasury's analysis. The Programme will strengthen this area of work and ensure that the necessary capacity is in place.

The Provincial Treasury will strengthen the budget process by commencing all processes as early as July of each year. The budgeting processes for the Province are aimed at reaching a maturity level where timeliness in concluding the work is one of the critical variables.

Own Revenue Generation, over the year's revenue collection was neglected which resulted in minimal growth of our own revenue generation. To address this challenge, a target of 4.2 billion rand is set for revenue collection in the medium-term; this will require improved collection capacity of our departments and public entities; improved debt recovery, exploration of new revenue streams as well as the introduction of new reforms such as possible revenue retention by departments that exceed set targets.

In the past few years the major collecting departments have been under collecting on own revenue. The motor vehicle tariffs are gradually being increased Road Traffic Act Fees. The programme will continue to support Provincial Departments in maximizing collection and generation of own revenue through quarterly training workshops, revenue forums, monitoring

of cash offices. Benchmarking with other provinces has been concluded. Attention will continue to be given to major collecting departments to grow the own revenue base.

The Programme analyses departmental submissions on infrastructure plans as well as reports on status of delivery of the same. There are still challenges with planning as projects are not implemented as planned and there are times where projects are only identified during the year, which results in failure to implement those. Different infrastructure reports from the same Departments carry different information, which says much on the credibility of those reports. Analysis reports are provided to departments in an attempt to improve these. The Programme will continue to support and monitor the delivery of infrastructure by Provincial Departments. This includes support to Departments with the implementation of the Infrastructure Delivery Improvement System (IDMS). The **Assets and Liabilities Management** Programme supports all government priorities as it monitors Provincial Departments, Public Entities and Municipalities on utilisation of all resources allocated to them. The Provincial Treasury has to improve its systems to enhance its responsibility to support Provincial Departments, Municipalities and Public Entities on “Sound financial and administrative management”, “Efficient and effective management and operations systems” and “Procurement systems that deliver value for money”.

The Programme is responsible for Supply Chain, Assets and Liabilities Management and the management of the transversal systems and information technology in Provincial Departments and monitors the compliance with legislative requirements. The past five years’ (2010-2015) focus was on improving compliance to reporting provisions as set out by National Treasury including on monitoring the payment of suppliers within 30 days, rotation of SCM practitioners, particularly in departments and Public Entities, vetting of officials working in SCM, training of practitioners in all spheres of government and creation and establishment of bid committees.

There has been improvement with regard to compliance on the submission of reports, which includes procurement plans, and the 30 days payment of suppliers after receipt of valid invoices. All twelve votes, five public entities and twenty-one municipalities submitted on time their procurement plans and the Provincial Treasury monitors adherence on a monthly basis.

Similarly, there is improvement in the payment of suppliers within 30 days after receipt of an invoice; however, there are challenges in the Departments of Health, Community Safety, Security and Liaison as these departments are not paying within specified timelines, which add to accruals at yearend. A Centralised Suppliers Database (CSD) was introduced on 1 April 2016, to improve accessibility to Government procurement through centralised registration and work to efficient and effective procurement. The Provincial Treasury established a *Help Desk* to follow up on invoices not paid on time on behalf of the suppliers.

The Programme will focus on assisting Departments, Municipalities and Public Entities in meeting the proper presentation and disclosure requirements in the Annual Financial Statements and improving audit outcomes on liability related areas. During the 2014/15 financial year, the audits on assets had regressed to three qualifications in departments and public entities each. Although municipalities had four disclaimers on asset management, eight achieved unqualified audit outcomes on their asset management.

For the coming year, the focus will be on capacity building to improve the skills on asset and inventory management. This is the first year that Departments will be required to have a disclosure note on inventory and the Provincial Departments will be supported and monitored on the implementation thereof.

In dealing with consistent audit findings the Programme has centralised the system controller functions for LOGIS and BAS to Provincial Treasury for all the Departments that do not have a fully appointed or delegated system controller. An analysis of the audit outcomes indicated Provincial Treasury, line departments and Municipalities experienced challenges with the design of IT controls in the focus areas of IT governance, security management, user access management and IT service continuity, and therefore more focused support will be provided.

Training will be provided to all ICT staff supporting critical network security infrastructure and to the rest of government employees to be more security aware. The Programme will ensure the fighting of cybercrime by keeping systems patched, data encrypted, use two-factor authentication for everything and have alerts to detect suspicious behavior in our network.

The Financial Governance Programme focus for the 2017/18 financial year will once again be on those provincial entities where gaps were identified through various tools such as risk assessments, Financial Management Capability Maturity levels as well as the areas identified by the Auditor-General. The approach of the various Units in the Programme will be different than the previous financial years in order to ensure that the impact of the initiatives undertaken is visible. Initiatives will include discussion of detailed findings with all relevant Accounting Officers to obtain agreement on findings and commitment to implement recommendations.

In cases where Accounting Officers indicate that they decided not to implement recommendations by the Provincial Treasury, the consequences of such decisions will be elevated to the relevant Executive Authority and other oversight bodies in the Province. The implementation of recommendations will also be monitored by the Provincial Treasury to ensure that this has the desired effect and improve the systems of internal controls in the Province. This entails that the number of targets will be reduced with the intention of a more focused approach on gaps and challenges that have been identified.

4. Reprioritization

Due to diminishing budgets, largely as a result of slow global economic recovery and a tight fiscal environment, expenditure over the 2018 MTEF will be well contained. The Provincial Treasury will continue to implement cost containment measures and reduce spending on other items in order to make funds available for activities that will ensure achievement of the strategic objectives.

5. Procurement

In ensuring that goods and services are procured timely the Provincial Treasury has developed a procurement plan of all goods and services between R30 000 and R500 000 and above R500 000 (applicable taxes included) which is monitored on monthly basis.

Furthermore, the Provincial Treasury will ensure that when securing goods and services local suppliers are given first preference.

On Capital budget, the Provincial Treasury has allocated funds for the provision of IT infrastructure and replacement of old working tools such as computer equipment. When providing for IT infrastructure, increase in exchange rate between dollar/rand has been considered.

6. Receipts and financing

The following sources of funding are used for the Vote:

6.1 Summary of receipts

Table 3.1: Summary of receipts: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Equitable share	255 005	258 108	269 386	278 211	278 211	278 211	280 919	302 460	316 191
Conditional grants	—	—	—	—	—	—	—	—	—
Own Revenue	—	8 476	8 857	9 255	9 255	9 255	9 026	9 481	9 859
Other	—	—	—	—	—	—	—	—	—
Total receipts	255 005	266 584	278 243	287 466	287 466	287 466	289 945	311 941	326 050
Total payments	267 160	275 329	273 091	287 466	287 466	285 582	289 945	311 941	326 050
Surplus/(deficit) before financing	(12 155)	(8 745)	5 152	—	—	1 884	—	—	—
Financing	—	—	—	—	—	—	—	—	—
of which	—	—	—	—	—	—	—	—	—
Provincial cash reserves	—	—	—	—	—	—	—	—	—
Surplus/(deficit) after financing	(12 155)	(8 745)	5 152	—	—	1 884	—	—	—

The budget for the Provincial Treasury has shown an increase of 0.8 percent when compared to the current year baseline.

6.2 Departmental receipts collection

Table 3.2 gives a summary of the receipts the Provincial Treasury is responsible for collecting.

Table 3.2: Departmental receipts: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Tax receipts	—	—	—	—	—	—	—	—	—
Casino taxes	—	—	—	—	—	—	—	—	—
Horse racing taxes	—	—	—	—	—	—	—	—	—
Liquor licences	—	—	—	—	—	—	—	—	—
Motor vehicle licences	—	—	—	—	—	—	—	—	—
Sales of goods and services other	2 233	4 260	2 992	3 177	3 177	3 243	2 802	2 802	2 802
Transfers received from:	—	—	—	—	—	—	—	—	—
Fines, penalties and forfeits	—	—	—	—	—	—	—	—	—
Interest, dividends and rent on land	58 613	63 925	53 175	56 391	56 391	86 526	109 907	111 999	116 740
Sales of capital assets	26	—	—	—	—	—	—	—	—
Financial transactions in assets and liabilities	49	41	32	3	3	85	13	7	7
Total departmental receipts	60 921	68 226	56 199	59 571	59 571	89 854	112 722	114 808	119 549

Provincial Treasury projects to increase its revenue collection by 89 percent in 2017/18 financial year when compared to 2016/17 financial year. The increase is mainly interest on the Intergovernmental Cash Coordination (IGCC).

7. Payment summary

7.1 Key assumptions

Annual salary increases

7.2 Programme summary

Table 3.3: Summary of payments and estimates: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
1. Administration	73 704	76 153	79 733	72 609	86 074	86 343	89 559	94 563	100 908
2. Sustainable Resources Management	62 474	57 690	52 830	58 951	44 439	43 092	52 614	58 643	62 707
3. Asset And Liabilities Management	103 459	109 400	110 577	127 175	128 222	127 756	120 889	129 188	130 669
4. Financial Governance	27 523	32 086	29 951	28 731	28 731	28 391	26 882	29 547	31 766
Total payments and estimates:	267 160	275 329	273 091	287 466	287 466	285 582	289 945	311 941	326 050

7.3 Summary of economic classification

Table 3.4: Summary of provincial payments and estimates by economic classification: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Current payments	258 465	265 609	258 434	283 243	272 505	270 618	283 415	307 664	321 564
Compensation of employees	148 314	142 059	151 406	163 786	161 576	161 321	171 006	181 561	195 414
Goods and services	110 151	123 550	107 028	119 457	110 929	109 297	112 409	126 103	126 150
Interest and rent on land	—	—	—	—	—	—	—	—	—
Transfers and subsidies	3 860	6 646	3 580	1 261	2 887	2 887	705	602	605
Provinces and municipalities	3 011	6 009	3 011	15	15	15	16	17	18
Departmental agencies and accounts	435	427	298	344	344	344	544	544	544
Higher education institutions	—	—	—	—	—	—	—	—	—
Foreign governments and international organisations	—	—	—	—	—	—	—	—	—
Public corporations and private enterprises	—	—	—	—	—	—	—	—	—
Non-profit institutions	—	—	—	—	—	—	—	—	—
Households	414	210	271	902	2 528	2 528	145	41	43
Payments for capital assets	4 835	3 070	11 065	2 962	12 074	12 074	5 825	3 675	3 881
Buildings and other fixed structures	—	—	—	—	—	—	—	—	—
Machinery and equipment	4 577	2 989	9 940	2 962	12 022	12 022	5 825	3 675	3 881
Heritage assets	—	—	—	—	—	—	—	—	—
Specialised military assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Land and sub-soil assets	—	—	—	—	—	—	—	—	—
Software and other intangible assets	258	81	1 125	—	52	52	—	—	—
Payments for financial assets	—	4	12	—	—	3	—	—	—
Total economic classification	267 160	275 329	273 091	287 466	287 466	285 582	289 945	311 941	326 050

The Provincial Treasury has seen 0.8 percent growth in its budget for 2017/18 financial year when compared to the current financial year.

7.4 Infrastructure payments

7.4.1 Departmental infrastructure payments

Table 3.5: Summary of departmental Infrastructure per category

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Existing infrastructure assets	–	–	–	–	–	–	–	–	–
Maintenance and repair	–	–	–	–	–	–	–	–	–
Upgrades and additions	–	–	–	–	–	–	–	–	–
Refurbishment and rehabilitation	–	–	–	–	–	–	–	–	–
New infrastructure assets	–	–	–	–	–	–	–	–	–
Infrastructure transfers	–	–	–	–	–	–	–	–	–
Infrastructure transfers - Current	–	–	–	–	–	–	–	–	–
Infrastructure transfers - Capital	–	–	–	–	–	–	–	–	–
Infrastructure: Payments for finance	–	–	–	–	–	–	–	–	–
Infrastructure: Leases	–	4 085	3 776	4 888	4 805	4 805	4 425	4 814	4 928
Non Infrastructure	–	–	–	–	–	–	–	–	–
Total Infrastructure (including non	–	4 085	3 776	4 888	4 805	4 805	4 425	4 814	4 928
<i>Capital infrastructure</i>	–	–	–	–	–	–	–	–	–
<i>Current infrastructure</i>	–	4 085	3 776	4 888	4 805	4 805	4 425	4 814	4 928

Provincial Treasury is leasing three office buildings for Regional offices and part of head office.

7.5 Departmental Public-Private Partnership (PPP) projects

The Provincial Treasury does not have any PPP projects.

7.6 Transfers

7.6.1 Transfers to local government

Table 3.6: Summary of departmental transfers to local government by category

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Category A	–	–	–	–	–	–	–	–	–
Category B	3 011	9	11	15	15	15	16	17	18
Category C	–	6 000	3 000	–	–	–	–	–	–
Unallocated	–	–	–	–	–	–	–	–	–
Total departmental transfers to local government	3 011	6 009	3 011	15	15	15	16	17	18

8. Programme Description

8.1. Programme 1: Administration

8.1.1 Description and Objective

The programme is responsible for the political, financial and administrative management of the Provincial Treasury. The programme provides prompt, continuous, effective and efficient administrative support to all line functions in the Provincial Treasury.

Table 3.7: Summary of payments and estimates: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
1. Member of Executive Council	6 319	1 548	–	–	–	–	–	–	–
2. Management Services	29 246	29 968	33 603	32 712	37 526	37 866	39 637	41 339	44 091
3. Financial Management	34 527	41 123	41 922	35 374	44 025	44 025	45 019	47 872	51 056
4. Internal Audit	3 612	3 514	4 208	4 523	4 523	4 452	4 903	5 352	5 761
Total payments and estimates	73 704	76 153	79 733	72 609	86 074	86 343	89 559	94 563	100 908

Table 3.8: Summary of provincial payments and estimates by economic classification: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Current payments	70 977	73 629	76 064	71 005	80 364	80 633	85 861	92 224	98 469
Compensation of employees	43 351	42 587	46 397	48 913	50 558	51 144	55 981	60 283	64 741
Goods and services	27 626	31 042	29 667	22 092	29 806	29 489	29 880	31 941	33 728
Interest and rent on land	—	—	—	—	—	—	—	—	—
Transfers and subsidies	686	550	427	439	833	833	705	602	605
Provinces and municipalities	11	9	11	15	15	15	16	17	18
Departmental agencies and accounts	435	427	298	344	344	344	544	544	544
Higher education institutions	—	—	—	—	—	—	—	—	—
Foreign governments and international organisations	—	—	—	—	—	—	—	—	—
Public corporations and private enterprises	—	—	—	—	—	—	—	—	—
Non-profit institutions	—	—	—	—	—	—	—	—	—
Households	240	114	118	80	474	474	145	41	43
Payments for capital assets	2 041	1 972	3 242	1 165	4 877	4 877	2 993	1 737	1 834
Buildings and other fixed structures	—	—	—	—	—	—	—	—	—
Machinery and equipment	1 966	1 972	3 242	1 165	4 825	4 825	2 993	1 737	1 834
Heritage assets	—	—	—	—	—	—	—	—	—
Specialised military assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Land and sub-soil assets	—	—	—	—	—	—	—	—	—
Software and other intangible assets	75	—	—	—	52	52	—	—	—
Payments for financial assets	—	2	—	—	—	—	—	—	—
Total economic classification: Programme (numb	73 704	76 153	79 733	72 609	86 074	86 343	89 559	94 563	100 908

The programme has received an increase of 23.3 percent in its budget for 2017/18 financial year. This increase is mainly on goods and services due to contractual obligations that were inadequately budgeted for in the previous year.

8.1.2 Service Delivery Measure

Refer to departmental APP for 2017/18 financial year

8.2 Programme 2:Sustainable Resource Management

8.2.1 Description and Objective

The programme exists to promote optimal and effective provincial resource allocation and utilization, efficient provincial budget management, accurate financial reporting on provincial revenue generation and maximization, provide quality and accurate socio-economic research reports to inform the provincial budget and planning process, promote efficient planning, implementation and management of infrastructure by provincial departments and municipalities, and provide technical support to delegated municipalities on the implementation of the MFMA.

Table 3.9: Summary of payments and estimates: Sustainable Resources Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
1. Programme Support	5 991	1 696	1 614	1 879	1 444	1 444	1 767	1 898	2 038
2. Economic Analysis	—	—	—	—	—	—	—	—	—
3. Provincial Administration Fiscal Discipline	7 163	7 267	14 138	9 116	9 323	8 828	9 109	10 170	10 961
4. Budget And Expenditure Management	7 825	8 644	8 914	9 172	9 459	9 439	10 031	10 880	11 724
5. Municipal Finance	38 349	36 563	24 448	34 755	20 184	19 382	27 398	30 872	32 792
6. Infrastructure Co-Ordination	3 146	3 520	3 716	4 029	4 029	3 999	4 309	4 823	5 192
Total payments and estimates	62 474	57 690	52 830	58 951	44 439	43 092	52 614	58 643	62 707

Table 3.10: Summary of provincial payments and estimates by economic classification: Sustainable Resources Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Current payments	59 439	51 690	44 625	58 951	44 439	43 089	52 614	58 643	62 707
Compensation of employees	45 862	36 137	37 853	39 384	37 739	38 202	40 209	43 310	46 483
Goods and services	13 577	15 553	6 772	19 567	6 700	4 887	12 405	15 333	16 224
Interest and rent on land	—	—	—	—	—	—	—	—	—
Transfers and subsidies	3 035	6 000	3 051	—	—	—	—	—	—
Provinces and municipalities	3 000	6 000	3 000	—	—	—	—	—	—
Departmental agencies and accounts	—	—	—	—	—	—	—	—	—
Higher education institutions	—	—	—	—	—	—	—	—	—
Foreign governments and international organisations	—	—	—	—	—	—	—	—	—
Public corporations and private enterprises	—	—	—	—	—	—	—	—	—
Non-profit institutions	—	—	—	—	—	—	—	—	—
Households	35	—	51	—	—	—	—	—	—
Payments for capital assets	—	—	5 143	—	—	—	—	—	—
Buildings and other fixed structures	—	—	—	—	—	—	—	—	—
Machinery and equipment	—	—	5 143	—	—	—	—	—	—
Heritage assets	—	—	—	—	—	—	—	—	—
Specialised military assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Land and sub-soil assets	—	—	—	—	—	—	—	—	—
Software and other intangible assets	—	—	—	—	—	—	—	—	—
Payments for financial assets	—	—	11	—	—	3	—	—	—
Total economic classification: Programme (numb	62 474	57 690	52 830	58 951	44 439	43 092	52 614	58 643	62 707

The programme has received a decrease of 10.7 percent in its budget for 2017/18 financial year. The reduction is mainly on goods and services due to projects that were prioritised for the current financial year and will not continue in the new financial year.

8.2.2 Service Delivery Measures

Refer to departmental APP for 2017/18 financial year

8.3 Programme 3: Assets and Liabilities Management

8.3.1 Description and Objective

The programme is responsible for the monitoring and support in terms of Transversal Systems, Information Technology Services, Assets, Liabilities, Public Private Partnerships and Provincial Supply Chain management to departments, municipalities and public entities.

Table 3.11: Summary of payments and estimates: Asset And Liabilities Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
1. Programme Support	1 843	1 589	1 507	1 738	1 226	1 186	1 325	1 547	1 663
2. Provincial Supply Chain Management	16 095	16 845	15 270	15 611	16 403	16 054	16 010	19 970	21 454
3. Financial Assets Management	—	—	—	—	—	—	—	—	—
4. Public Sector Liabilities	3 498	4 691	4 669	4 822	5 185	5 259	4 759	5 118	5 522
5. Physical Assets Management	4 482	4 693	4 741	9 491	6 955	6 775	7 187	4 872	5 238
6. Interlinked Financial Systems	11 413	11 590	11 751	14 155	13 472	13 501	11 521	11 726	12 601
7. InformationTechnology	66 128	69 992	72 639	81 358	84 981	84 981	80 087	85 955	84 191
Total payments and estimates	103 459	109 400	110 577	127 175	128 222	127 756	120 889	129 188	130 669

Table 3.12: Summary of provincial payments and estimates by economic classification: Asset And Liabilities Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Current payments	101 733	108 204	109 078	124 556	119 015	118 549	118 057	127 250	128 622
Compensation of employees	42 872	45 556	47 600	51 618	50 968	50 419	53 926	55 339	59 743
Goods and services	58 861	62 648	61 478	72 938	68 047	68 130	64 131	71 911	68 879
Interest and rent on land	–	–	–	–	–	–	–	–	–
Transfers and subsidies	139	96	102	822	2 010	2 010	–	–	–
Provinces and municipalities	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	139	96	102	822	2 010	2 010	–	–	–
Payments for capital assets	1 587	1 098	1 396	1 797	7 197	7 197	2 832	1 938	2 047
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	1 404	1 017	1 212	1 797	7 197	7 197	2 832	1 938	2 047
Heritage assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	183	81	184	–	–	–	–	–	–
Payments for financial assets	–	2	1	–	–	–	–	–	–
Total economic classification: Programme (numb	103 459	109 400	110 577	127 175	128 222	127 756	120 889	129 188	130 669

The programme has received a decrease of 4.9 percent in its budget for 2017/18 financial year. The reduction is mainly on goods and services.

8.3.2 Service Delivery Measures

Refer to departmental APP for 2017/18 financial year

8.4 Programme 4: Financial Governance

8.4.1 Description and objective

This programme serves to facilitate, monitor, support and provide professional advice to ensure good governance in the Province.

Table 3.13: Summary of payments and estimates: Financial Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
1. Programme Support	6 080	10 809	7 863	5 124	6 999	6 974	4 218	2 856	3 073
2. Accounting Services	4 711	4 622	4 949	5 228	5 481	5 326	5 342	6 055	6 501
3. Norms And Standards	13 608	12 650	13 560	14 144	12 414	12 254	13 164	15 809	17 015
4. Risk Management	1 208	1 856	1 986	2 016	2 229	2 229	2 366	2 469	2 654
5. Provincial Internal Audit	1 916	2 149	1 593	2 219	1 608	1 608	1 792	2 358	2 523
Total payments and estimates	27 523	32 086	29 951	28 731	28 731	28 391	26 882	29 547	31 766

Table 3.14: Summary of provincial payments and estimates by economic classification: Financial Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Current payments	26 316	32 086	28 667	28 731	28 687	28 347	26 882	29 547	31 766
Compensation of employees	16 229	17 779	19 556	23 871	22 311	21 556	20 889	22 629	24 447
Goods and services	10 087	14 307	9 111	4 860	6 376	6 791	5 993	6 918	7 319
Interest and rent on land	–	–	–	–	–	–	–	–	–
Transfers and subsidies	–	–	–	–	44	44	–	–	–
Provinces and municipalities	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	–	–	–	–	44	44	–	–	–
Payments for capital assets	1 207	–	1 284	–	–	–	–	–	–
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	1 207	–	343	–	–	–	–	–	–
Heritage assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	–	–	941	–	–	–	–	–	–
Payments for financial assets	–	–	–	–	–	–	–	–	–
Total economic classification: Programme (numb	27 523	32 086	29 951	28 731	28 731	28 391	26 882	29 547	31 766

The programme has received a decrease of 6.4 percent in its budget for 2017/18 financial year. The reduction is mainly on compensation of employees due to the project for interns that was only for the current financial year and will not continue in the new financial year.

8.4.2 Service delivery measures

Refer to departmental APP for 2017/18 financial year

9 Other Programme information

9.1 Personnel numbers and costs

Table 3.15: Summary of departmental personnel numbers and costs: Provincial Treasury

R thousands	Actual						Revised estimate				Medium-term expenditure estimate						Average annual growth over MTEF 2016/17 - 2019/20		
	2013/14		2014/15		2015/16		2016/17		2017/18		2018/19		2019/20		Personnel growth rate	Costs growth rate	% Costs of Total		
	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Filled posts	Additional posts	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs					
Salary level																			
1 – 6	110	13 216	105	10 158	87	13 800	54	27	81	14 639	150	19 910	114	18 926	12.1%	13.0%	10.2%		
7 – 10	181	67 189	176	63 091	173	70 366	156	–	156	75 497	157	79 957	157	85 700	0.2%	7.2%	47.2%		
11 – 12	63	44 158	64	44 123	65	45 802	57	–	57	45 963	57	47 885	57	51 887	–	5.7%	28.3%		
13 – 16	28	26 407	25	23 318	23	25 363	24	1	25	25 222	21	23 254	21	25 048	-5.6%	2.3%	14.4%		
Other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–		
Total	382	150 970	370	140 690	348	155 331	291	28	319	161 321	385	171 006	349	181 561	3.0%	6.6%	100.0%		
Programme																			
1: Administration	142	43 351	135	42 587	129	46 397	127	–	127	52 638	173	55 981	173	60 283	10.9%	7.1%	33.0%		
2: Sustainable Resources Management	70	45 862	63	36 137	59	37 853	51	10	61	37 865	53	40 209	53	43 310	-4.6%	7.1%	23.7%		
3: Asset And Liabilities Management	126	42 872	130	45 556	117	47 600	77	18	95	51 012	126	53 927	90	55 339	-1.8%	5.4%	30.9%		
4: Financial Governance	43	16 229	41	17 779	43	19 556	36	–	36	19 806	33	20 889	33	22 629	-2.9%	7.3%	12.4%		
16: Direct Charges	1	–	1	–	–	–	–	–	–	–	–	–	–	–	–	–	–		
Total	382	148 314	370	142 059	348	151 406	291	28.0	319	161 321.0	385	171 006.0	349	181 561.0	3.0%	6.6%	100.0%		
Employee dispensation classification																			
Public Service Act appointees not covered by OSDs	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public Service Act appointees still to be covered by OSDs	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Professional Nurses, Staff Nurses and Nursing Assistants	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Legal Professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Social Services Professions	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Engineering Professions and related occupations	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Medical and related professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Therapeutic, Diagnostic and other related Allied Health Professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Educators and related professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Others such as interns, EPWP, learnerships, etc.	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total																			

9.2 Training

Table 3.16: Information on training: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Number of staff	382	370	348	319	319	319	385	349	349
Number of personnel trained	91	91	166	170	170	170	179	189	200
<i>of which</i>									
Male	47	47	68	68	68	68	71	76	80
Female	44	44	98	102	102	102	107	113	120
Number of training opportunities	9	10	10	10	10	10	11	11	12
<i>of which</i>									
Tertiary	–	–	–	–	–	–	–	–	–
Workshops	7	8	9	9	9	9	9	10	11
Seminars	–	–	–	–	–	–	–	–	–
Other	2	2	1	1	1	1	1	1	1
Number of bursaries offered	–	–	–	–	–	–	–	–	–
Number of interns appointed	32	38	38	20	20	20	20	20	21
Number of learnerships appointed	–	–	–	–	–	–	–	–	–
Number of days spent on training	–	–	–	–	–	–	–	–	–
Payments on training by programme									
1. Administration	1 704	1 223	1 593	2 185	2 185	2 185	2 238	2 368	2 501
2. Sustainable Resources Management	686	763	904	948	948	948	1 072	1 135	1 198
3. Asset And Liabilities Management	1 618	1 860	2 007	1 624	1 624	1 624	2 215	2 344	2 475
4. Financial Governance	702	719	800	528	528	528	578	612	646
Total payments on training	4 710	4 565	5 304	5 285	5 285	5 285	6 104	6 458	6 820

9.3 Reconciliation of structural changes

There are no changes in the budget and programme structure as compared to that of the previous budget cycle.

Annexure to the Estimates of Provincial Revenue and Expenditure

Table B.1: Specifications of receipts

Table B.1: Specification of receipts: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Tax receipts	-	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sales of goods and services other	2 233	4 260	2 992	3 177	3 177	3 243	2 802	2 802	2 802
Sales of goods and services produced	2 233	4 260	2 992	3 177	3 177	3 243	2 802	2 802	2 802
Sales by market establishments	2 233	4 260	2 885	3 058	3 058	3 124	2 693	2 693	2 693
Administrative fees	-	-	-	-	-	-	-	-	-
Other sales	-	-	107	119	119	119	109	109	109
Of which									
Serve Rent: Commission	-	-	85	87	87	87	87	87	87
Rental: Residence	-	-	22	32	32	32	22	22	22
List item	-	-	-	-	-	-	-	-	-
List item	-	-	-	-	-	-	-	-	-
Sales of scrap, waste, arms and other	-	-	-	-	-	-	-	-	-
Transfers received from:	-	-	-	-	-	-	-	-	-
Other governmental units (Excl. Ex)	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments	-	-	-	-	-	-	-	-	-
International organisations	-	-	-	-	-	-	-	-	-
Public corporations and private entities	-	-	-	-	-	-	-	-	-
Households and non-profit institutions	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	58 613	63 925	53 175	56 391	56 391	86 526	109 907	111 999	116 740
Interest	58 613	63 925	53 175	56 391	56 391	86 526	109 907	111 999	116 740
Dividends	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Sales of capital assets	26	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Other capital assets	26	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	49	41	32	3	3	85	13	7	7
Total departmental receipts	60 921	68 226	56 199	59 571	59 571	89 854	112 722	114 808	119 549

Table B.2: Receipts: Sector specific 'of which' items

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Provincial Treasury									
Tax receipts									
.....									
Sales of goods and services other	2 233	4 260	2 992	3 177	3 177	3 243	2 802	2 802	2 802
Sales of goods and services produced	2 233	4 260	2 992	3 177	3 177	3 243	2 802	2 802	2 802
Sales by market establishments	2 233	4 260	2 885	3 058	3 058	3 124	2 693	2 693	2 693
.....									
Other sales	-	-	107	119	119	119	109	109	109
Of which									
Serve Rent: Commission	-	-	85	87	87	87	87	87	87
Rental: Residence	-	-	22	32	32	32	22	22	22
List item	-	-	-	-	-	-	-	-	-
List item	-	-	-	-	-	-	-	-	-
.....									
Total departmental receipts	60 921	68 226	56 199	59 571	59 571	89 854	112 722	114 808	119 549

Table B.3: Payments and estimates by economic classification

Table B.3: Payments and estimates by economic classification: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Current payments	258 465	265 609	258 434	283 243	272 505	270 618	283 415	307 664	321 564
Compensation of employees	148 314	142 059	151 406	163 786	161 576	161 321	171 006	181 561	195 414
Salaries and wages	119 761	114 495	132 370	143 005	140 794	141 535	150 046	158 856	170 903
Social contributions	28 553	27 564	19 036	20 782	20 782	19 786	20 959	22 705	24 511
Goods and services	110 151	123 550	107 028	119 457	110 929	109 297	112 409	126 103	126 150
Administrative fees	740	473	486	585	660	593	582	719	759
Advertising	1 387	1 605	2 005	883	1 142	1 142	1 140	1 013	1 069
Minor Assets	736	487	992	199	170	172	199	468	494
Audit cost: External	7 066	5 009	4 667	3 116	3 916	3 766	4 150	6 255	6 605
Catering: Departmental activities	1 142	894	577	222	437	472	567	858	906
Communication (G&S)	4 426	4 110	3 873	3 770	4 180	4 016	4 139	4 431	4 679
Computer services	50 693	53 966	55 488	63 738	61 733	61 541	58 102	62 994	59 464
Consultants and professional services: Business	7 718	13 462	4 519	22 118	2 334	680	9 997	11 375	12 060
Legal costs	220	57	–	4	4	7	120	6	6
Contractors	656	922	1 221	78	–	359	82	87	92
Agency and support / outsourced services	–	–	–	344	258	258	105	294	310
Fleet services (including government motor transport)	1 527	1 269	1 174	1 346	1 386	1 399	1 427	2 108	2 226
Inventory: Materials and supplies	29	–	–	–	–	–	–	–	–
Inventory: Other supplies	54	–	–	–	–	–	–	–	–
Consumable supplies	893	1 397	1 140	1 163	978	840	983	148	156
Consumable: Stationery, printing and office supplies	2 167	1 841	2 968	2 388	2 582	2 315	2 269	2 257	2 383
Operating leases	5 933	7 311	6 181	4 438	6 758	6 758	6 869	7 467	7 884
Property payments	2 932	3 214	3 829	3 281	3 841	3 645	3 613	3 082	3 255
Transport provided: Departmental activity	225	86	3	107	15	18	25	74	78
Travel and subsistence	15 907	23 003	14 487	8 176	15 378	16 115	12 761	15 618	16 493
Training and development	2 057	1 770	1 689	2 119	3 124	2 967	3 050	3 660	3 865
Operating payments	1 065	1 477	936	1 185	940	1 104	1 185	2 083	2 200
Venues and facilities	2 551	1 197	793	196	1 075	1 112	1 026	1 106	1 166
Rental and hiring	27	–	–	–	18	18	18	–	–
Interest and rent on land	–	–	–	–	–	–	–	–	–
Transfers and subsidies	3 860	6 646	3 580	1 261	2 887	2 887	705	602	605
Provinces and municipalities	3 011	6 009	3 011	15	15	15	16	17	18
Municipalities	3 011	6 009	3 011	15	15	15	16	17	18
Municipal bank accounts	3 000	6 000	3 000	–	–	–	–	–	–
Municipal agencies and funds	11	9	11	15	15	15	16	17	18
Departmental agencies and accounts	435	427	298	344	344	344	544	544	544
Departmental agencies (non-business entities)	435	427	298	344	344	344	544	544	544
Households	414	210	271	902	2 528	2 528	145	41	43
Social benefits	–	58	136	–	44	58	95	–	–
Other transfers to households	414	152	135	902	2 484	2 470	50	41	43
Payments for capital assets	4 835	3 070	11 065	2 962	12 074	12 074	5 825	3 675	3 881
Machinery and equipment	4 577	2 989	9 940	2 962	12 022	12 022	5 825	3 675	3 881
Transport equipment	–	550	873	–	–	–	1 200	–	–
Other machinery and equipment	4 577	2 439	9 067	2 962	12 022	12 022	4 625	3 675	3 881
Software and other intangible assets	258	81	1 125	–	52	52	–	–	–
Payments for financial assets	–	4	12	–	–	3	–	–	–
Total economic classification	267 160	275 329	273 091	287 466	287 466	285 582	289 945	311 941	326 050

Table B.3(i): Payments and estimates by economic classification: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Current payments	70 977	73 629	76 064	71 005	80 364	80 633	85 861	92 224	98 469
Compensation of employees	43 351	42 587	46 397	48 913	50 558	51 144	55 981	60 283	64 741
Salaries and wages	35 033	34 069	39 853	43 230	44 874	44 212	48 661	52 354	56 177
Social contributions	8 318	8 518	6 544	5 684	5 684	6 932	7 320	7 929	8 564
Goods and services	27 626	31 042	29 667	22 092	29 806	29 489	29 880	31 941	33 728
Administrative fees	330	183	139	166	229	240	250	224	236
Advertising	1 374	1 561	1 976	795	1 088	1 088	1 050	918	969
Minor Assets	300	375	366	111	170	172	109	373	394
Audit cost: External	2 491	4 121	4 141	2 418	3 288	3 288	3 625	5 210	5 502
Catering: Departmental activities	584	405	339	145	204	206	141	461	487
Communication (G&S)	3 316	3 042	2 703	2 508	2 909	2 798	2 669	3 003	3 171
Computer services	—	16	—	22	17	17	20	—	—
Consultants and professional services: Business	254	2 352	356	271	324	308	577	956	1 010
Legal costs	152	57	—	4	4	7	120	6	6
Contractors	189	518	295	78	—	283	82	87	92
Agency and support / outsourced services	—	—	—	344	258	258	105	294	310
Fleet services (including government motor transport)	1 527	1 269	1 174	1 346	1 386	1 399	1 427	2 108	2 226
Inventory: Other supplies	54	—	—	—	—	—	—	—	—
Consumable supplies	893	809	1 071	1 042	957	819	863	125	132
Consumable: Stationery, printing and office supplies	1 103	1 261	2 349	2 011	2 271	2 004	2 259	1 991	2 102
Operating leases	5 933	7 311	6 181	4 438	6 758	6 758	6 869	7 467	7 884
Property payments	2 932	3 214	3 565	3 281	3 841	3 645	3 613	3 082	3 255
Transport provided: Departmental activity	86	39	3	107	15	18	25	74	78
Travel and subsistence	4 622	3 410	3 368	1 964	3 736	3 891	3 983	3 637	3 840
Training and development	799	255	1 031	708	1 213	1 317	1 575	875	925
Operating payments	346	535	364	332	707	542	287	783	827
Venues and facilities	314	309	246	—	413	413	213	267	282
Rental and hiring	27	—	—	—	18	18	18	—	—
Interest and rent on land	—	—	—	—	—	—	—	—	—
Transfers and subsidies	686	550	427	439	833	833	705	602	605
Provinces and municipalities	11	9	11	15	15	15	16	17	18
Municipalities	11	9	11	15	15	15	16	17	18
Municipal agencies and funds	11	9	11	15	15	15	16	17	18
Departmental agencies and accounts	435	427	298	344	344	344	544	544	544
Departmental agencies (non-business entities)	435	427	298	344	344	344	544	544	544
Households	240	114	118	80	474	474	145	41	43
Social benefits	—	58	34	—	—	14	95	—	—
Other transfers to households	240	56	84	80	474	460	50	41	43
Payments for capital assets	2 041	1 972	3 242	1 165	4 877	4 877	2 993	1 737	1 834
Machinery and equipment	1 966	1 972	3 242	1 165	4 825	4 825	2 993	1 737	1 834
Transport equipment	—	550	873	—	—	—	1 200	—	—
Other machinery and equipment	1 966	1 422	2 369	1 165	4 825	4 825	1 793	1 737	1 834
Software and other intangible assets	75	—	—	—	52	52	—	—	—
Payments for financial assets	—	2	—	—	—	—	—	—	—
Total economic classification: Programme (number)	73 704	76 153	79 733	72 609	86 074	86 343	89 559	94 563	100 908

Table B.3(ii): Payments and estimates by economic classification: Sustainable Resources Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Current payments	59 439	51 690	44 625	58 951	44 439	43 089	52 614	58 643	62 707
Compensation of employees	45 862	36 137	37 853	39 384	37 739	38 202	40 209	43 310	46 483
Salaries and wages	37 447	29 758	34 036	34 644	32 999	34 364	36 066	38 817	41 641
Social contributions	8 415	6 379	3 817	4 740	4 740	3 838	4 143	4 493	4 842
Goods and services	13 577	15 553	6 772	19 567	6 700	4 887	12 405	15 333	16 224
Administrative fees	97	84	109	167	109	77	89	191	202
Minor Assets	—	—	597	—	—	—	—	—	—
Audit cost: External	1 997	476	280	360	300	150	200	467	493
Catering: Departmental activities	105	90	61	40	123	124	254	164	173
Communication (G&S)	428	395	457	535	503	479	676	633	669
Consultants and professional services: Business	3 398	—	—	15 500	1 621	—	6 810	7 967	8 445
Legal costs	68	—	—	—	—	—	—	—	—
Consumable: Stationery, printing and office supplies	827	445	508	298	298	298	10	178	188
Travel and subsistence	5 139	13 509	4 147	2 187	3 314	3 329	3 168	4 118	4 349
Training and development	153	186	316	237	284	253	503	806	851
Operating payments	209	163	120	188	70	70	465	557	588
Venues and facilities	1 156	205	177	55	78	107	230	252	266
Interest and rent on land	—	—	—	—	—	—	—	—	—
Transfers and subsidies	3 035	6 000	3 051	—	—	—	—	—	—
Provinces and municipalities	3 000	6 000	3 000	—	—	—	—	—	—
Municipalities	3 000	6 000	3 000	—	—	—	—	—	—
Municipal bank accounts	3 000	6 000	3 000	—	—	—	—	—	—
Households	35	—	51	—	—	—	—	—	—
Other transfers to households	35	—	51	—	—	—	—	—	—
Payments for capital assets	—	—	5 143	—	—	—	—	—	—
Machinery and equipment	—	—	5 143	—	—	—	—	—	—
Other machinery and equipment	—	—	5 143	—	—	—	—	—	—
Payments for financial assets	—	—	11	—	—	3	—	—	—
Total economic classification: Programme (number)	62 474	57 690	52 830	58 951	44 439	43 092	52 614	58 643	62 707

Table B.3(iii): Payments and estimates by economic classification: Asset And Liabilities Management

R thousand	Outcome			Main appropriation	Adjusted appropriation 2016/17	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Current payments	101 733	108 204	109 078	124 556	119 015	118 549	118 057	127 250	128 622
Compensation of employees	42 872	45 556	47 600	51 618	50 968	50 419	53 926	55 339	59 743
Salaries and wages	34 298	36 445	41 331	46 629	45 979	43 926	47 157	48 008	51 826
Social contributions	8 574	9 111	6 269	4 989	4 989	6 493	6 769	7 331	7 917
Goods and services	58 861	62 648	61 478	72 938	68 047	68 130	64 131	71 911	68 879
Administrative fees	182	161	63	173	104	101	139	183	193
Advertising	13	—	—	88	28	28	90	95	100
Minor Assets	94	112	5	88	—	—	90	95	100
Catering: Departmental activities	405	382	131	—	82	82	109	167	177
Communication (G&S)	484	428	473	469	473	468	482	514	542
Computer services	50 693	53 950	55 488	63 716	61 716	61 524	58 082	62 994	59 464
Consultants and professional services: Business	424	263	177	4 500	—	—	43	453	479
Contractors	467	404	839	—	—	30	—	—	—
Inventory: Materials and supplies	29	—	—	—	—	—	—	—	—
Consumable supplies	—	588	69	121	21	21	120	23	24
Consumable: Stationery, printing and office supplies	181	71	65	—	—	—	—	—	—
Transport provided: Departmental activity	139	47	—	—	—	—	—	—	—
Travel and subsistence	3 989	4 059	3 599	2 313	3 976	4 095	3 774	4 847	5 119
Training and development	922	1 138	136	886	1 178	987	491	1 572	1 660
Operating payments	397	676	350	522	131	448	339	575	607
Venues and facilities	442	369	83	62	338	346	372	393	414
Interest and rent on land	—	—	—	—	—	—	—	—	—
Transfers and subsidies	139	96	102	822	2 010	2 010	—	—	—
Households	139	96	102	822	2 010	2 010	—	—	—
Social benefits	—	—	102	—	—	—	—	—	—
Other transfers to households	139	96	—	822	2 010	2 010	—	—	—
Payments for capital assets	1 587	1 098	1 396	1 797	7 197	7 197	2 832	1 938	2 047
Machinery and equipment	1 404	1 017	1 212	1 797	7 197	7 197	2 832	1 938	2 047
Other machinery and equipment	1 404	1 017	1 212	1 797	7 197	7 197	2 832	1 938	2 047
Software and other intangible assets	183	81	184	—	—	—	—	—	—
Payments for financial assets	—	2	1	—	—	—	—	—	—
Total economic classification: Programme (numb	103 459	109 400	110 577	127 175	128 222	127 756	120 889	129 188	130 669

Table B.4: Payments and estimates by economic classification: “Goods and Services level 4 items”

Table B.4: Payments and estimates by economic classification: 'Goods and Services level 4 items'

Table B.4: Payments and estimates by economic classification: Goods and Services level 4 items									
	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2013/14	2014/15	2015/16		2016/17		2017/18	2018/19	2019/20
Current payments									
.....									
Goods and services	110 151	123 550	107 028	119 457	110 929	109 297	112 409	126 103	126 150
Administrative fees	740	473	486	585	660	593	582	719	759
Advertising	1 387	1 605	2 005	883	1 142	1 142	1 140	1 013	1 069
Minor Assets	736	487	992	199	170	172	199	468	494
Audit cost: External	7 066	5 009	4 667	3 116	3 916	3 766	4 150	6 255	6 605
Bursaries: Employees	—	—	—	—	—	—	—	—	—
Catering: Departmental activities	1 142	894	577	222	437	472	567	858	906
Communication (G&S)	4 426	4 110	3 873	3 770	4 180	4 016	4 139	4 431	4 679
Computer services	50 693	53 966	55 488	63 738	61 733	61 541	58 102	62 994	59 464
Consultants and professional services: Business	7 718	13 462	4 519	22 118	2 334	680	9 997	11 375	12 060
Infrastructure and planning	—	—	—	—	—	—	—	—	—
Laboratory services	—	—	—	—	—	—	—	—	—
Scientific and technological services	—	—	—	—	—	—	—	—	—
Legal costs	220	57	—	4	4	7	120	6	6
Contractors	656	922	1 221	78	—	359	82	87	92
Agency and support / outsourced services	—	—	—	344	258	258	105	294	310
Entertainment	—	—	—	—	—	—	—	—	—
Fleet services (including government motor transport)	1 527	1 269	1 174	1 346	1 386	1 399	1 427	2 108	2 226
Housing	—	—	—	—	—	—	—	—	—
Inventory: Clothing material and accessories	—	—	—	—	—	—	—	—	—
Inventory: Farming supplies	—	—	—	—	—	—	—	—	—
Inventory: Food and food supplies	—	—	—	—	—	—	—	—	—
Inventory: Fuel, oil and gas	—	—	—	—	—	—	—	—	—
Inventory: Learner and teacher support material	—	—	—	—	—	—	—	—	—
Inventory: Materials and supplies	29	—	—	—	—	—	—	—	—
Inventory: Medical supplies	—	—	—	—	—	—	—	—	—
Inventory: Medicine	—	—	—	—	—	—	—	—	—
Medsas inventory interface	—	—	—	—	—	—	—	—	—
Inventory: Other supplies	54	—	—	—	—	—	—	—	—
Consumable supplies	893	1 397	1 140	1 163	978	840	983	148	156
Consumable: Stationery, printing and office supplies	2 167	1 841	2 968	2 388	2 582	2 315	2 269	2 257	2 383
Operating leases	5 933	7 311	6 181	4 438	6 758	6 758	6 869	7 467	7 884
Property payments	2 932	3 214	3 829	3 281	3 841	3 645	3 613	3 082	3 255
Transport provided: Departmental activity	225	86	3	107	15	18	25	74	78
Travel and subsistence	15 907	23 003	14 487	8 176	15 378	16 115	12 761	15 618	16 493
Training and development	2 057	1 770	1 689	2 119	3 124	2 967	3 050	3 660	3 865
Operating payments	1 065	1 477	936	1 185	940	1 104	1 185	2 083	2 200
Venues and facilities	2 551	1 197	793	196	1 075	1 112	1 026	1 106	1 166
Rental and hiring	27	—	—	—	18	18	18	—	—
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Total economic classification	110 151	123 550	107 028	119 457	110 929	109 297	112 409	126 103	126 150

Table B.8: Details on transfers to local government

Table B.8: Transfers to local government by transfer / grant type, category and municipality: Provincial Treasury

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2013/14	2014/15	2015/16				2017/18	2018/19	2019/20
Category A	-	-	-	-	-	-	-	-	-
Category B	3 011	9	11	15	15	15	16	17	18
MP301 Albert Luthuli	-	-	-	-	-	-	-	-	-
MP302 Msukaligwa	500	-	-	-	-	-	-	-	-
MP303 Mkhondo	-	-	-	-	-	-	-	-	-
MP304 Pixley Ka Seme	-	-	-	-	-	-	-	-	-
MP305 Lekwa	-	-	-	-	-	-	-	-	-
MP306 Dipaleseng	500	-	-	-	-	-	-	-	-
MP307 Govan Mbeki	-	-	-	-	-	-	-	-	-
MP311 Delmas	-	-	-	-	-	-	-	-	-
MP312 Emalahleni	-	-	-	-	-	-	-	-	-
MP313 Steve Tshwete	-	-	-	-	-	-	-	-	-
MP314 Emakhazeni	500	-	-	-	-	-	-	-	-
MP315 Thembisile	500	-	-	-	-	-	-	-	-
MP316 Dr JS Moroka	-	-	-	-	-	-	-	-	-
MP321 Thaba Chweu	500	-	-	-	-	-	-	-	-
MP322 Mbombela	11	9	11	15	15	15	16	17	18
MP323 Umjindi	-	-	-	-	-	-	-	-	-
MP324 Nkomazi	500	-	-	-	-	-	-	-	-
MP325 Bushbuckridge	-	-	-	-	-	-	-	-	-
Category C	-	6 000	3 000	-	-	-	-	-	-
DC30 Gert Sibande	-	-	-	-	-	-	-	-	-
DC31 Nkangala	-	4 688	3 000	-	-	-	-	-	-
DC32 Ehlanzeni	-	1 312	-	-	-	-	-	-	-
Unallocated	-	-	-	-	-	-	-	-	-
Total departmental transfers to local government	3 011	6 009	3 011	15	15	15	16	17	18